

KEY WEST

2014 Annual Meeting

In 1999, a small but resolute community of cinephiles in Key West started with a modest goal:

To bring quality film to Key West.

Ten years ago this April, Tropic Cinema opened its doors.





It took a community then . . .



It takes a community now.

Film for our Community



It Takes a Community

To sell you tickets.

To pop and butter your popcorn.

To select your films.

To retrieve your membership card.

To ice down your beer.

To get you to the right theater.

To fold our letters and stuff our envelopes.

To polish our condiment counter.

To keep the Tropic spic and span.

To help with your membership form.

To pour you a glass of wine.

To deliver our flyers.

To find that lost sweater.

To clean our 3D glasses.

To smile and say, "Hi! Welcome to the Tropic!"

Matthew Almeda

Karen Andrei

Ron Andrei

Jeannee Arkin

Catherine Austin

Scott Aylward

Marilyn Bamford

Mary Jo Banks

Harry Barnett

Jake Beal

Roxanne Bean

William Bean

Nancy Beck

Nancy Bender

Stuart Bennett

Phyllis Bennett

Sarah Benson

Robert Bishop

Barbara Blackmore

Logan Boley

John Bollinger

Michel Boutin

Nancy Boylan

Ian Brockaway

Sharon Brophy

Lela Checco

Ramon Dawkin

Carol Buckley-Fisk

Tom Clark

Ed Demore

Ed Bulmer

Steven Cohen

Margaret Domanski

Huguette Bulmer

Alex Conley

James Dwinnell

Shelley Cambern

J David Cooper

Rita Eaton

Ray Campbell

Sandra Cornell

Samantha Fann

Neil Chamberlain

John Danley

Craig Federspiel

Jaime Chapman

Diane Davenport

Ed Flack

Loretta Foreman

Glenn Frederick

Jeff Frost

Kate Gaboardi

Michael Gaudiano

Paul Geisz

Georgi Georgiev

Ken Gerken

Susan Gerken

Norma Gilmore

Chuck Gilmore

Gayle Glover

John Glover

Eddie Goldstein

Runi Goyal

Leona Griffith

Richard Grusin

Ed Guillory

Judy Hadley

Matthew Hall

Ralph Heitman

Danais Hernandez

Cathy Hesse

Janice Hilliard

Janet Hinkle **Suzanne Howze** Marybeth Hurd Jordan Huthmacher Dee Johnson **Hugh Johnson** Suzanne Johnson Ann Jonas

Joyce Jones Armand Julian Eileen Kawaler Jill Keeler Marilyn Kitt Andrea Kopelman Maureen Koza Mary Lamont

Anthony Lawrence Mike Lepine **Adam Lepine** Chris Lewis **Duwayne Litz Jennifer Lopes** Tracy Loss Elizabeth Love

David Lybrand

Maria Lybrand

Michele Lynn

Jessica Mack

Marcelino Malpica

Femi Manners

Jo Marcus

Mike Marrero

Al Martorelli

Lucy Mayer

Tina Mazzorana

John McCoy

Eamon Meisner

Kim Mesenburg

Dawn Messing

Aloys Metty

Carol Metty

Heather Mia

Nikki Miklos

Stephen Miller

Stephanie Miller

Annie Miners

Deborah Morales

Wes Morgan

Shane Moseman

Donna O'Hearn

Susan Prince

Nancy Nead

Jennifer O'Malley

Barbara Pullem

Noe Nelson

Rejane Oldham

Elvin Quinones

Paul Nelson

Shane Oldham

Linda Reinhardt

Derek Nelson

John Parce

Shirell Rhoades

Tyler Niccum

Amy Pecis

Sarah Rice

Jens Nielsen

Claire Perrault

Michael Robinson

Bruce Nielsen

Walter Price

Cheryl Roby

Stacy Rodriquez **David Rooney Christine Roselli** Cindy Roy **Steve Schievelbein** Karen Schievelbein **Marianne Schippereit** Mary-Lynn Schultz

George Sebren Kathy Shackle **Jacob Shores Cliff Simmen** Jim Simmen Wanda Simmen **Cindy Simpson** Roberta Spencer

Molly Stauffer Joey Stauffer Adam Sweeney Tess Swiecanski **Alex Symington Morey Talbot** MJ Taylor Clara Taylor

Steve Teachout

Alan Teitelbaum

Janie Teitelbaum

Julia Tetreault

Cookie Thatcher

Linda Townsend

Sid Waldman

Craig Wanous

Lynn Wanous

Bobbie Wanta

Steve Wanta

Dakin Weekley

Matthew Wells

Marie Welsh

Mary Ann

Westerlund

Roger Westerlund

John White

Steph Wischerth

Terry Wood

Dianne Zolotow

Our Nearly 200 Tropic Volunteers Bring Life into the Tropic and Bring the Tropic to Life.

We thank you.

(If we accidentally left you off our list, please forgive us!)



Tropic Cinema's Volunteer Board of Directors

Jon Allen, Chair
Ken Domanski, Vice Chair
Karen Schievelbein, Treasurer
Piper Smith, Secretary
Wayne Kruer, Counsel
George Cooper
Benjamin Egnatz
Terry George

S. Runi Goyal
Kirksten "Corky" Irick
Michael Marrero
Victor McTeer
Holly S. Merrill
Linda Mewshaw
Ginny Stones

Our Staff

Matthew Helmerich, Executive Director Lori Reid, Theater Manager Scot Hoard, Programming Director and Web Master Dan Schwab, Chief Projectionist Jane Ireland, Membership Director John Abramson, Volunteer Coordinator and House Manager Glenn Frederick, House Manager Steve Raynn, Projectionist David Norwood, Accountant Patricia Bollinger, Executive Coordinator Jeffrey Jacobs, President, Jacob Entertainment, Inc., Film Buyer

Our Finances

The mission of Tropic Cinema is to bring the world's best film to the Florida Keys and to promote the "cultural, artistic and economic well-being" of Key West and the Keys.

We work hard to achieve those goals for our community, but they come at a cost.

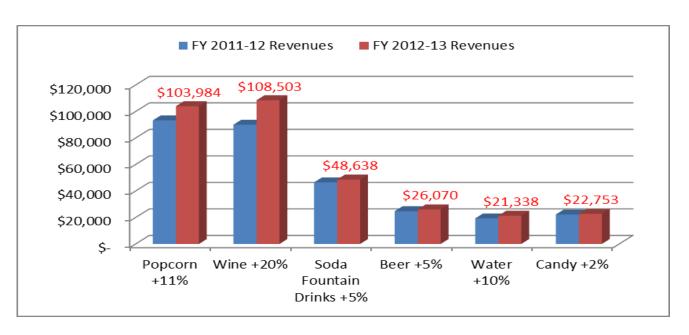
Tropic Cinema Financial Results for Fiscal Years 2011-12 and 2012-13

Earned Income	FY 2011-12	FY 2012-13	Percent Change
Ticket Revenues	\$584,923	\$624,613	7%
Concessions Revenues	305,527	349,448	14%
Events/Rental Revenues	46,962	57,736	23%
Tips	14,153	16,385	16%
Total Gross Revenues	\$951,565	\$1,048,182	10%
Expenses			
Film Costs	\$266,689	\$288,586	8%
Concessions Costs	94,618	116,798	23%
Event/Rental Costs	18,649	34,632	86%
Staff/Contract Labor	403,411	456,230	13%
Facilities	239,358	249,158	4%
Administrative	114,801	100,196	-13%
Total Expenses	\$1,137,526	\$1,245,600	10%
Operating Income/(Loss)	(\$185,961)	(\$197,418)	-6%
Donated Revenues			
Membership Revenues	\$166,780	\$220,180	32%
Operations Donations (non-capital)	74,132	91,944	24%
Net Operating Income/(Loss)	\$54,951	\$114,706	109%
Tickets	79,296	82,648	4%
Average Revenue per Ticket	\$7.38	\$7.56	2%
Average Concessions Sales per Ticket	\$3.85	\$4.23	10%
Film Cost Percent to Sales	45.6%	46.2%	1%
Concession Cost Percent to Sales	31.0%	33.4%	8%

Gross Concessions Sales

Here is how some of our favorite concessions sold. Popcorn and wine are perennial favorites.

Gross Concessions Revenues FY 2011-12 and 2012-13



2013 Tropic Elf

Our 2013 Tropic Elf appeal was our most successful (and least costly) ever. Unrestricted revenues from the campaign went to pay down operating loans while capital gifts will spiff up The George and support our sidewalk star program.

Year	Gross Contribution	Expenses	Net Revenue	over Prior Year
2011 Tropic Elf	\$43,191	\$3,011	\$40,180	
2012 Tropic Elf	63,095	3,753	59,342	48%
2013 Tropic Elf	84,768	2,655	82,113	38%

Our Most Valuable Resource Our Most Unquantifiable Benefit

We calculate and account for our revenues and costs, contributions and capital expenses as precisely as possible.

An indispensable resource — and one that would surely be one of our biggest expenses could we accurately monetize the cost of the workforce — is our volunteer corps.

The operating losses you see might well be twice as high without the loyal and enthusiastic work of Tropic Cinema's volunteers.

Our heartfelt thanks goes to our volunteers for keeping the Tropic Cinema vital and viable.

Premium Members for 2013

(Platinum, GreenLight Team, Mogul)

Robert N Alfandre Jon Allen Camille Blatz and John Allison Jane and Paul Athanas Judy Blume and George Cooper **Ross Claiborne** Thomas Cole **Barbara and Evan Corns** Frederick Eberstadt Meggin Cabot and Benjamin Egnatz **Kurt Fazekas**

George Fernandez and Sam Trophia Judy and Larry Franklin Cynthia Crossen and James Gleick Runi Goyal and Walter Price Bryan Green and Tony Konrath Nancy and Tim Grumbacher Suanne Kitchar and Richard Hatch Mindy and Dennis Holbert Blake Hunter Lynn and David Kaufelt Karen and John Lockwood Laurie and Kevin McChesney

Holly Merrill Linda and Michael Mewshaw Noreen and Robert Pollman Katharine and Miles Prentice **Joyce and Walter Senney Bunnie Smith Elena and Robert Spottswood** Lisa and Todd Stuart Joseph Viana and Raymond Baker Mary Ann and Roger Westerlund Deb and Richard Young

Major Donors for 2013

(\$2,000 and above)

Jon Allen Bill Basiliko and Marcus Lundell **Judy Blume and George Cooper** Ross Claiborne **Judith Daykin** Michael Dively **Peyton Evans** Runi Goyal and Walter Price

The Helmerich Foundation Holly Merrill Linda and Michael Mewshaw Claudia Miller **Patrice and Herbert Miller Ann Reynolds** Karen and Steve Schievelbein **Joyce and Walter Senney**

Our Films and Programs



In 2013,
Tropic Cinema customers bought
82,780 tickets
for 5,562 performances
of 183 different films and
events.

2013's Ten Top-Grossing Films

Film	Gross Box Office
Silver Linings Playbook	\$61,442
Lincoln	49,234
Life of Pi (3D)	21,770
Mud	19,820
Hyde Park on Hudson	17,056
Django Unchained	16,617
Seven Psychopaths	16,462
The Guilt Trip	16,151
Quartet	15,495
The Great Gatsby (3D)	14,941
TOTAL	\$248,899

2013's Top Grossing Films

Silver Linings Playbook	\$ 61,442
Lincoln	49,234
Life of Pi (3D)	21,770
Mud	19,820
Hyde Park on Hudson	17,056
Django Unchained	16,617
Seven Psychopatths	16,462
The Guilt Trip	16,151
Quartet	15,495
The Great Gatsby (3D)	15,195
Blue Jasmine	14,073
Hitchcock	12,782
Argo	12,661
Side Effects	12,702
The Heat	12,151
Admission	10,843
Zero Dark Thirty	10,564
Lee Daniels' The Butler	10,534
A Place Beyond the Pines	10,406
Star Trek Into Darkness (3D)	10,010

\$ 365,964

Top 20 Film Totals

Our Revenue-Supported Tropic

- The Tropic's top ten grossing films made 34% of the cinema's film revenues.
 - Our top twenty box office films made 50% of our film revenues.

Our unique and balanced mix of indie and wide-release films supports special programming including opera and ballet our Monday Movie Classics and our art-house, foreign and documentary films all year long.

Commitment to Quality Film

2014 Golden Globe Winning Films Screened at Tropic Cinema

- **♦ 12 Years a Slave** Best Motion Picture
- **⇔** American Hustle Best Motion Picture, Comedy or Musical
- **♦** Alfonzo Cuaron for Gravity Best Director
- Spike Jonze for Her Best Screenplay
- **♦** Cate Blanchett in Blue Jasmine Best Actress
- ★ Matthew McConaughey in Dallas Buyers Club Best Actor
- Amy Adams in American Hustle Best Actress in a Comedy or Musical
- Leonardo DiCaprio in The Wolf of Wall Street Best Actor in a Comedy or Musical
- ❖ Frozen Best Animated Feature
- **☼** The Great Beauty Best Foreign Feature
- **♦** Jennifer Lawrence in American Hustle Best Supporting Actress
- ◆ Jared Leto in Dallas Buyers Club Best Supporting Actor

Commitment to Quality Film

2014 Oscar-Winning Films Screened at Tropic Cinema

- **♦** Alfonzo Cuaron for Gravity Best Director
- Spike Jonze for Her Best Original Screenplay
- John Ridley for 12 Years a Slave Best Adapted Screenplay
- **⇔** Frozen Best Animated Feature
- **②** 20 Feet from Stardom Best Documentary
- The Great Beauty Foreign Language Film
- Cate Blanchett in Blue Jasmine Best Actress

- Lupita Nyong'o in 12 Years a Slave Best Supporting Actress
- Jared Leto in Dallas Buyers Club Best Supporting Actor
- Gravity Cinematography
- Gravity Film Editing
- The Great Gatsby Costume Design
- Gravity Special Effects
- Gravity Film Editing
- ◆ The Lady in Number 6 Short Documentary
- Helium Short Live Action
- Matthew McConaughey in Dallas Buyers Club Mr. Hublot Short Annimated Film
 - Best Actor

Special Tropic Programs

- Tropic Cinema screened an eclectic mix of opera and ballet in our 2013-14 season
- The Tropic partnered with CFFK to present "4 Nights 4 Justice," a series of films presented by filmmakers on social justice and diversity.
- Our Kids Saturday Movie Club screened a dozen Saturday children's movies for a dollar and \$2 for their grown-up friends.
 - The Tropic collaborated with TSKW, WLRN and other nonprofits to bring unique films to the cinema.

Tropic Cinema and our Community





Tropic Cinema was the major participant and venue for
Key West's second annual film festival.

Along with The San Carlos Institute, the festival screened nearly 60 films
over four days.

The Festival sold 1,248 film tickets for programs at Tropic Cinema.

Tropic Cinema is cultural town square for our Lower Keys community. In 2013, we collaborated with not-for-profit and for-profit organizations for screenings, meetings and live shows.

AIDS Help, Inc.
American Red Cross
Captain Tony Days
Community Foundation of the Florida Keys
Florida Keys Community College
Florida Council of the Arts
Florida Keys and Key West Film Commission
Helpline of the Florida Keys, Inc.
Hometown! PAC
Key West Art and Historical Society
Key West Innkeepers Association
Key West Songwriters Festival

Leadership Monroe County
MARC
Monroe County Schools District
Monroe County Police Athletic League
PrideFest
Reef Relief
The Studios of Key West
U. S. Coast Guard
VNA & Hospice of the Florida Keys
Waterfront Playhouse
Wesley House Family Services
WLRN Community Advisory Board

The Tropic Student Leader Program



The Tropic Student Leader Program

For a second year, Tropic Cinema in collaboration with Florida Keys Council of the Arts and Monroe County schools, is creating "policy leaders" exclusively for the Tropic.

The leaders not only remind Tropic movie goers to turn off cell phones and to become Tropic members, they teach Keys high school students the fundamentals of making and appreciating film. The short films screen before every Tropic feature film in DCI projection.

At the core of all we do at Tropic Cinema is about creating the perfect moviegoing experience.

Achieving that excellent customer experience includes

The world's best films

Efficient and friendly service

Up-to-the-minute film presentation technology
Clean, comfortable and user-friendly facilities

Delicious snacks and drinks

In e-mail surveys, Tropic members and customers tell us:

- 55% of customers tell us they love our movies.
 - Half praise our warm and efficient service
- When asked what we should change, 56% of customers say "nothing."
- 91% say they are extremely satisfied with their Tropic experience.
- 98% of Tropic members tell us they would recommend a membership to a friend.

It's no surprise that Tropic Cinema is near the top of Key West's list for "must-see" attractions on TripAdvisor, the world's largest user-generated content travel site.

A few recent reviews suggest visitors to Key West like the Tropic as well as our local members and customers do:

TripAdvisor "Nice Local Theater" — 5 Stars

What I love about [The Tropic] is that it's run by local volunteers. First-run attractions, nice snack bar, comfy seating areas in lobby, clean as a whistle, friendly folks, discount if you become a member--this place has it all.



TripAdvisor "Philomena" — 5 Stars

Great popcorn, friendly people. Nice small theatres makes it perfect for having great view of screen from any seat. Entrance price is very reasonable, very clean restrooms.

TripAdvisor "Great Experience" — 5 Stars

There is nothing we dislike about this charming little theater. Great staff and such a lovely Art Deco atmosphere. They always have the latest films playing anytime we travel to KW. Good things come in small packages.

TripAdvisor

"A Better Than Average Theater" — 5 Stars

This is a movie theatre that caters to adults who are fairly serious about movies. This old theatre has a huge and warm lobby--in fact, it's startling when stepping into it for the first time. A variety of foods and wines [and yes, popcorn too] is available from the beautiful counter attended not by disinterested minimum wage teenagers as found at ones local theatre in other parts of the country, but by mature men and women who chat with you. And the wine pours are huge.

This old theatre is broken into a few smaller theatres, and small means seating of less than 80 or so. I've seen home theatres with screens almost the size of the screen in our theatre.

If you are in Key West and are seeking a respite one afternoon or evening, give serious thought to attending a movie at Tropic Cinema. The movies are serious, and the decor of the theatre is enchanting.

It Only Gets Better

Tropic Cinema circa. 2002 Tropic Cinema Today





From the moment we opened our doors in 2004,
Tropic Cinema has worked to make your
moviegoing experience the best it can be.

That work continues today.

With the loyal support of the Tourist Development Council and generous Tropic friends, the Tropic made basic improvements to the cinema this summer.

Easy Listening

- We installed quiet, energy-efficient air conditioners and moved old units to minimize sound in our theaters.
- We replaced a standard metal door in The George with a soundproof door.

Safe, Comfortable, Attractive

- LED fixtures were installed throughout the building to provide energy-efficient, clear lighting.
- We added new step lighting in the Carper and Taylor theaters, creating a clearer, safer path in darkened theaters.
- Striking new signage clearly identifies theaters and public spaces.
- The Tropic Gallery has been polished up with new lighting and art hardware.

Important capital improvements would be out of the reach for Tropic Cinema were it not for generous funding by:

Tourist Development Council of Monroe County
Judy Blume and George Cooper
The Dogwood Foundation
The Rodel Foundation
Capital Contributors to our Tropic Elf Appeal

It's All About Community

There's one reason Tropic Cinema is best.

That reason is you.

Our volunteers, donors, members, county government and visitors keep the world of film alive in Key West.

Because of our mutual love of the movies, we'll continue to make your Tropic experience the best it can be.



Thank you!

We'll see you at the Tropic!

Oh, and one more thing . . .



TROPIC

2004 2014

KEY WEST

The Tropic Turns Ten! Saturday, April 5 and Sunday, April 6

Don't Miss our Sunday Street Party!

Music by M. C. Couscous from 6:00 to 8:00 PM!

"Some Like It Hot" Screens at 8:00 PM!

Tropic 10th Anniversary Proclamation by Mayor Craig Cates!

Fancy Food from Hot Street Vendors!

Rum Bar with Special Mixologist!

Free Popcorn!

Tropic Membership Deals!

Photo Booth!

T-Shirt Toss!

Come as a gangster, Gangsta! Or a Silent Screen Star! Or a Flapper!

Or Just come as you are — Just come!